

Business Valuation Overview and Hot Topics



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Primary Reasons for Business Valuations

- Estate Planning
- Estate and Gift Tax Returns
- Litigation (divorce, shareholder disputes, etc.)
- Financial Planning
- Transactions
- Lending
- ESOP Valuation Compliance
- Financial Reporting for Business Combinations (Purchase Price Allocations and Intangible Asset Valuations)
- Stock-based Compensation
- Value Growth Advisory

Types of Business Valuations We Perform



Conclusion of value

Detailed Report
Summary Report



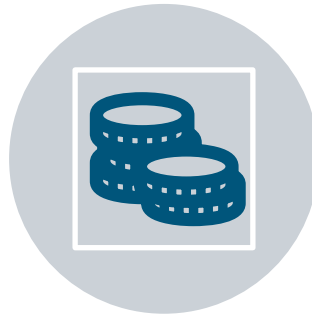
Calculation of value

Calculation Report

Standard of Value



FAIR MARKET
VALUE

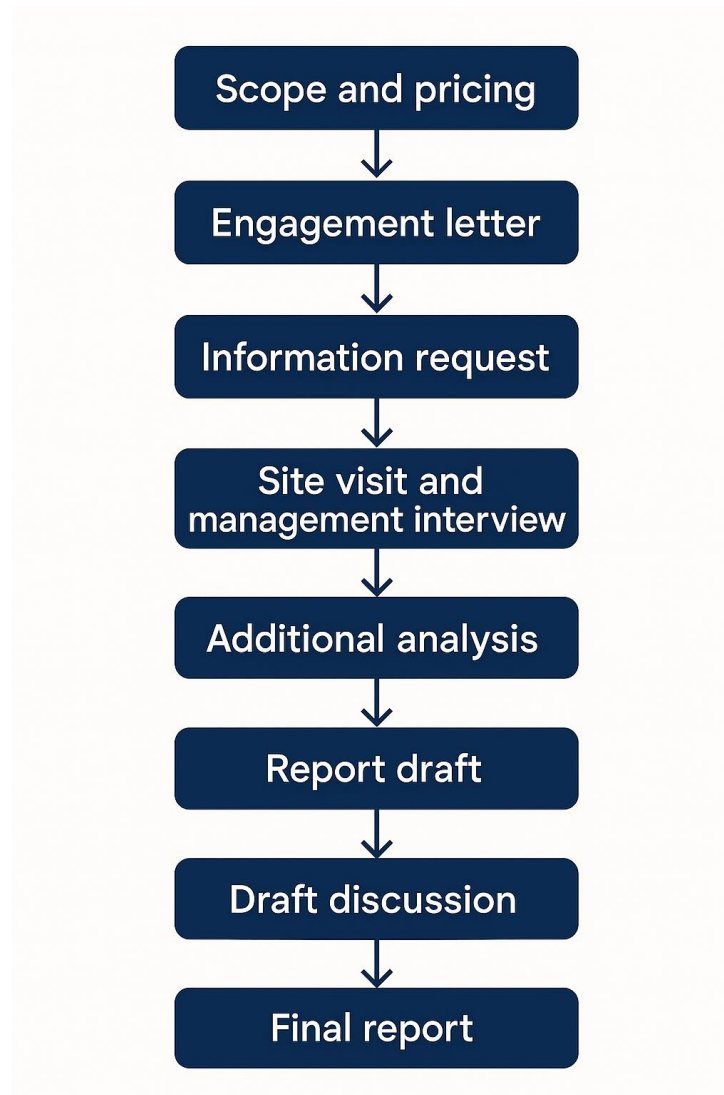


FAIR VALUE



INVESTMENT VALUE

Valuation Process



Information Request

- 3 to 5 years of detailed financial statements
- 3 to 5 years of business income tax returns
- Forecasted financial statements
- 3 to 5 years of reports for key performance indicators
- 3 to 5 years sales by customer for top 10 customers
- Ownership schedule
- Organizational chart
- Company formation documents and amendments
- Shareholder or buy-sell agreements
- Details of any transactions of the Company's stock
- Schedule of trademarks/patents
- Details of any active, pending, or threatened litigation
- Details of any plans for unusual capital expenditures
- Details on any non-recurring or unusual transactions affecting the requested financial statements
- Details on any assets held, liabilities owed, or activities that are not directly related to the Company's ongoing business

Management Interview / Questionnaire

Nature, background,
and history

Facilities

Management team

Employees

Products/Services

Geographical markets

Industry markets

Key customers and
suppliers

Competition

Business risks

Governmental or
regulatory
environment

Strategy/Expectations

Valuation Foundations

Cash flow

Risk

Growth

Valuation Foundations



Valuation Foundations



Valuation Approaches

Asset Approach

- Value = Assets - Liabilities

Income Approach

- Value = Benefits / Rate of Return

Market Approach

- Value = Subject company financial number/metric * market multiple

Valuation Methods

Asset Approach

- Adjusted net asset method

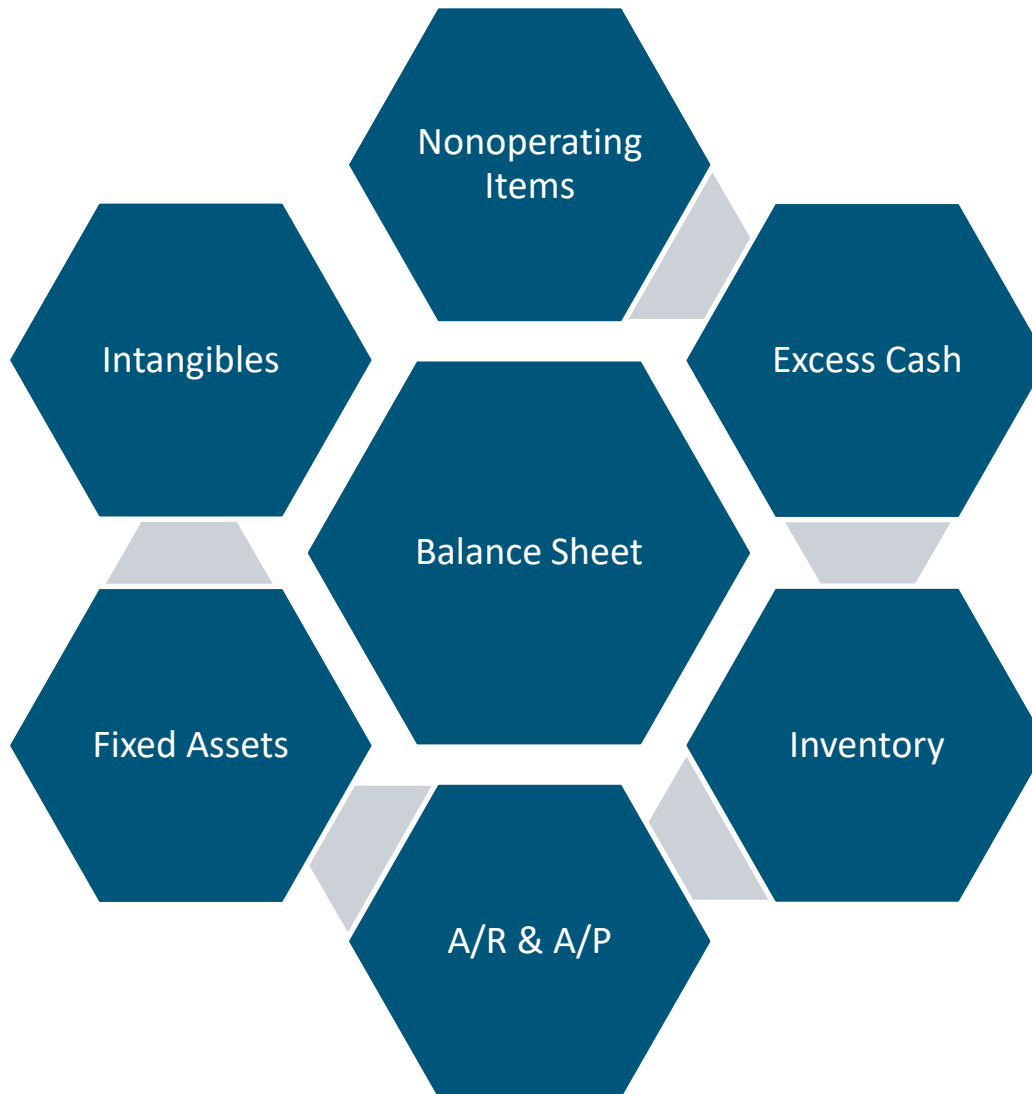
Income Approach

- Capitalization of cash flow method
- Discounted cash flow method

Market Approach

- Guideline company transactions method
- Guideline public company method

Key Adjustments Affecting Value



Key Adjustments Affecting Value



Other Valuation Adjustments

Discount for lack of control

Discount for lack of marketability

Pitfalls

- Rules of thumb / industry multiples
- Transaction multiples without information
- Normalizing adjustments



Hot Topics – Qualified Appraisals

- 26 CFR § 301.6501(c)-1(f)(3)
 - **(i)** The appraisal is prepared by an appraiser who satisfies all of the following requirements:
 - **(A)** The appraiser is an individual who holds himself or herself out to the public as an appraiser or performs appraisals on a regular basis.
 - **(B)** Because of the appraiser's qualifications, as described in the appraisal that details the appraiser's background, experience, education, and membership, if any, in professional appraisal associations, the appraiser is qualified to make appraisals of the type of property being valued.
 - **(C)** The appraiser is not the donor or the donee of the property or a member of the family of the donor or donee, as defined in section 2032A(e)(2), or any person employed by the donor, the donee, or a member of the family of either; and

Hot Topics – Qualified Appraisals

- 26 CFR § 301.6501(c)-1(f)(3)
 - (ii) The appraisal contains all of the following:
 - (A) The date of the transfer, the date on which the transferred property was appraised, and the purpose of the appraisal.
 - (B) A description of the property.
 - (C) A description of the appraisal process employed.
 - (D) A description of the assumptions, hypothetical conditions, and any limiting conditions and restrictions on the transferred property that affect the analyses, opinions, and conclusions.
 - (E) The information considered in determining the appraised value, including in the case of an ownership interest in a business, all financial data that was used in determining the value of the interest that is sufficiently detailed so that another person can replicate the process and arrive at the appraised value.
 - (F) The appraisal procedures followed, and the reasoning that supports the analyses, opinions, and conclusions.
 - (G) The valuation method utilized, the rationale for the valuation method, and the procedure used in determining the fair market value of the asset transferred.
 - (H) The specific basis for the valuation, such as specific comparable sales or transactions, sales of similar interests, asset-based approaches, merger-acquisition transactions, etc.

Hot Topics – Guideline Company Transactions Method

- Growing sentiment against using data from transaction databases
- Especially from private buying private
- Primary versus corroborating method
- Primary concerns:
 - Data quality and limited disclosure of data
 - Included/Excluded assets and liabilities
 - Motivations of buyers and sellers
 - Deal structures
 - Timing and market conditions

Hot Topics – Discount for Lack of Control

- MergerStat Review[®]
- FactSetMergerstat[®]/BVR Control Premium Study
- Closed-End Funds – Domestic Equity Portfolios
- Other

Hot Topics – Discount for Lack of Marketability

- No standard discount
- Pre-IPO Studies
- Restricted Stock Studies
- Stout DLOM Calculator
 - Restricted Stock Equivalent Discount
 - Market Volatility Adjustment
 - Private Entity Discount
- Option Pricing Models

CRI Firm Facts



SERVICES

Advisory
Audit & Attest*
Tax

INDUSTRY EXPERTISE

Captive Insurance
Commercial Real Estate
Construction
Financial Institutions
Government & Public Sector
Hospitals & Health Systems
Insurance
Manufacturing & Distribution
Nonprofits
Physician Groups
Post-Acute Care
Private Foundations
Religious Organizations

CRI FAMILY OF COMPANIES

At CRI, we know that the best results come from a fully integrated approach to your business, organization, or family's financial well-being. The CRI Family of Companies works collectively to parallel our clients' evolving needs beyond traditional accounting, cutting-edge business support, technology solutions, outsourcing, and assurance*. By working side-by-side, our expansive suite of companies and their focused solutions provide more personalized, holistic advice that checks every box.



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CLIENT SERVICE

Defining our brand by meeting or exceeding the highest expectations of our clients

RESPECT

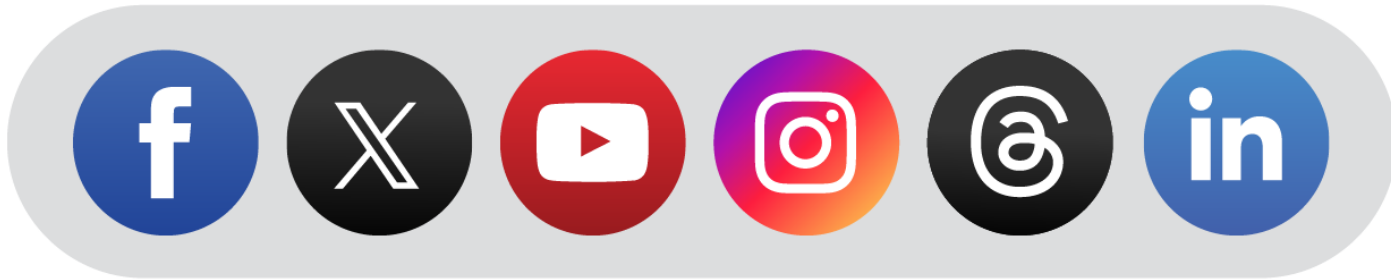
Building productive, long-term relationships with each other that are based on mutual respect, trust, and sharing

INTEGRITY

Living with sincerity, transparency, and honesty

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